Mc//innville | ECONOMIC DEVELOPMENT

ANNUAL REPORT

2024-2025



Dear Friends & Partners,

As we close our fiscal year, McMinnville Economic Development Partnership (MEDP) is pleased to share our 2024–2025 Annual Report. Our mission—to support businesses in creating great, living-wage jobs—continues to guide everything we do.

Business Growth: Taking Off

McMinnville businesses continue to invest in our community. EMPWR expanded its workforce and MEDP assisted with property needs and strengthened community engagement opportunities. Precision Analytical worked with MEDP to address facility needs to sustain 130 high-wage jobs. Chapul Farms advanced its vision for the circular economy with the purchase of a \$6 million property in McMinnville. These projects highlight the strength and resilience of our local economy.

Entrepreneurship: Growing McMinnovators

Innovation is alive in McMinnville. Through Mac Coffee Club and the 2025 Startup Bootcamp, MEDP supported founders in partnership with Launch Mid-Valley, Linfield University, and Chemeketa Community College. New storefronts include Bunny Belly Bagels, Mac Clay Pottery, Bad Dog Bakery, Summon Coffee, and Good Food. Ether Form, Solid Carbon, and Phenix Solutions earned funding from state and federal grants, enhancing our profile as a hub for emerging technologies. Partnering with SEDCOR, we strengthened the Launch Mid-Valley Regional Innovation Hub to support new ventures.

Workforce Development: Cultivating Talent

Internships, apprenticeships, and mentorships flourished this year. Key programs include the WVMC Healthcare Internship, Chemeketa's LPN/RN Apprenticeship, and McMinnville High School's Hospitality Pathway. Launched by MEDP in 2022, the Workforce Integration Network (WIN) now connects nearly 70 education, industry, and workforce partners to tackle shared workforce challenges..

Community Partnerships

Collaboration is at the heart of our work. MEDP engaged business leaders through four Quarterly Forums in partnership with the Chamber and we worked with Unidos to support the Level Up program for emerging workforce. We successfully hosted the Sprout Summit at Linfield University, with Kinesis and Zero Waste McMinnville bringing business, non-profit, and government leaders together to advance sustainability and circular cities. City led planning also progressed for the Innovation Campus at McMinnville Landing, envisioned as a hub for high-wage employers and long-term growth.

As we enter the next fiscal year, MEDP remains a trusted partner for McMinnville's business community. Thank you for your vital role in this journey. Together, we are building a brighter future for McMinnville.

With appreciation,

John C. Dietz
Board Chair

Patty Herzog

Executive Director



OUR MISSION VISION VALUES

Advancing strategies
that support business
in McMinnville to
create GREAT, living
wage, jobs



Following McMinnville's
future-focused legacy,
MEDP will be a recognized
leader who serves as a
one-stop shop for
businesses and fosters the
growth of Great
Living-Wage Jobs.



- Community
- Trusted-Resource
- Intentional—Growth
- Connected
- Adaptable

Supporting
Businesses
that Create
Great Jobs























Industrial **Promotions**

McMinnville ECONOMIC DEVELOPMENT PARTNERSHIP

BOARD OF DIRECTORS & STAFF



John Dietz
Title: General Manager
Current Board Chair
Organization:
McMinnville Water & Light
Years on MEDP Board:
Since 2018 (7 years)



Patty Herzog
Title: Executive Director
Years with MEDP:
Since 2022 (3 years)



Heather Richards
Title: Community
Development Director
Organization:
City of McMinnville
Years on MEDP Board:
Since 2016 (9 years)

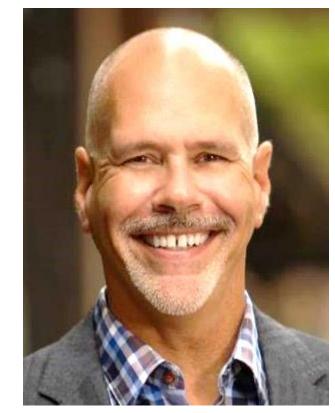


Heather Hadley Blank
Title: Deputy Director
Years with MEDP:
Since 2015 (10 years)



Teresa Smith
Title: Vice President &
Commercial Loan Officer
Organization:
McMinnville Industrial
Promotions





Mike Morris
Title: Board Member
Organization:
McMinnville Area
Chamber of Commerce
Years on MEDP Board:

Since 2020 (5 years)



Lori Robertson
Title: Owner
Organization:
Business Laision, Cutting
Edge Metals, Inc.
Years on MEDP Board:

Since 2024 (1 year)



MEDP BOARD OF DIRECTORS

KEY THEMES

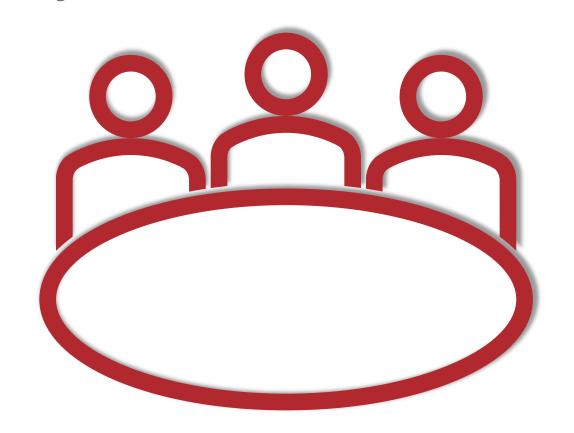
- 1. Infrastructure,
 Business Environment
 - Limited built industrial space
 - Competitive utility advantages
- 2. Workforce & Wages
 - Wage-cost of living gap
 - Need for upward mobility jobs
- 3. Organizational Visibility
 - Recognized as a valued partner
 - Clear metrics and role definition
 - Improve communication of impact

4. Business Programs & Gaps

- Strong partnerships (e.g., Launch Mid-Valley, WIN, Sprout Summit)
- Support for business scaling year 3-5

5. Business Attraction & Opportunities

- Focus on retention and attraction
- Employers of choice



MEDP BOARD OF DIRECTORS

KEY THEMES IN ACTION

Business & Economic Development Forums

Why: Networking, updates, collective strategy for growth

How: Quarterly Business Leader Forums, Corporate Coffee, Stable Table, SEDCOR

Manufacturing & Innovation Initiatives

Why: Showcases regional manufacturing, entrepreneurship, innovation

How: National Manufacturing Day, Coolest Thing, PNAA AeroConnect, OMEP Ready or Not, Innovation PAC, Sprout Summit

Community Engagement & Public Input:

Why: Connects residents, businesses, policymakers

How: City Council reports, Innovation PAC, Airport Commission, workshops, open houses, town halls, forums

State & Regional Engagement

Why: Exposure, thought leadership, policy alignment

How: Business Oregon, OSU, OEDA, OMEP, OEN Awards, SEDCOR, Chemeketa, SBDC, WWP, Yamhill County ED Alliance, PBJ Awards

Education & Workforce Development

Why: Builds student, startup, and employer pipelines

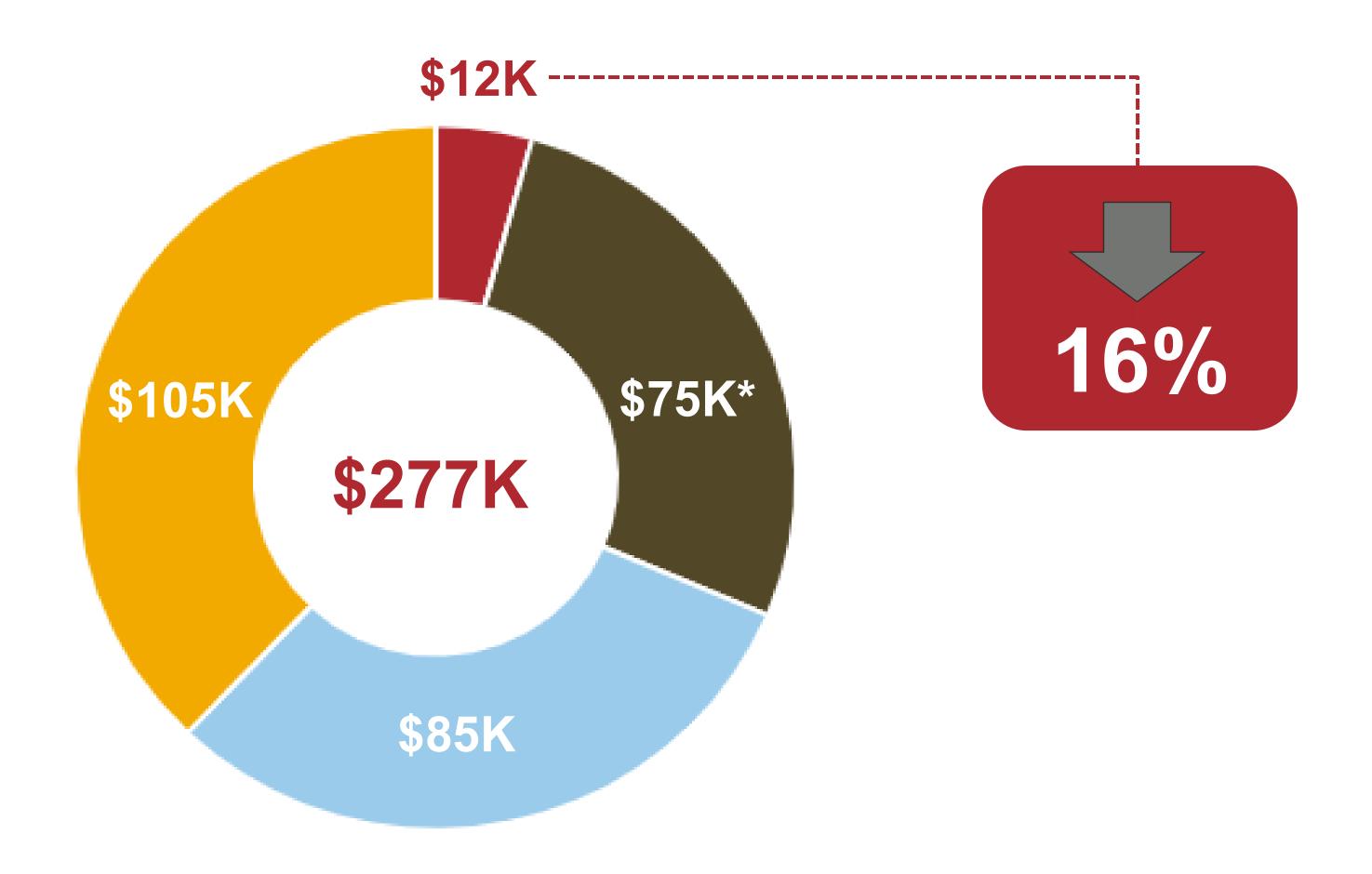
How: Coffee Clubs, Angel Investment, Access to Capital, student tours (MFG, Linfield Launch Lab, GrizzFest)

Partnership & Relationship Building

Why: Strengthens trust and visibility

How: Tours (McMinnville MADE, company visits, site tours), Meetings with state/federal reps, tribe, business leaders

MEDP ANNUAL BUDGET



- Investor Circle
- McMinnville Water & Light
- City of McMinnville*
- McMinnville Industrial Promotions

*\$13K in-kind contribution from the City



FULL TIME STAFF



Thank you to our Investors



















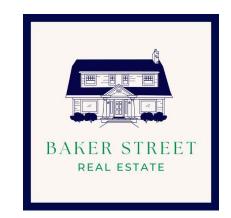






















"MEDP is deeply grateful to the community members and partners who supported us by sending letters to the City Budget Committee and speaking at City Council, helping us continue our work."

APT

AES, Inc.

BCC Consulting

Chapul Farms

Chehalem Youth & Family Services

Chemeketa Community College

Chemeketa SBDC

Citizens Bank

Cutting Edge Metals

Edible Landscapes

Evergreen Aviation & Space Museum

Excel Tech

Granary District

Hotel Oregon

Hunter Communications

Launch Mid Valley

Linfield University

Mac Market

McMinnville Chamber of Commerce

McMinnville High School Engineering &

Robotics

McMinnville Properties

OMEP

Oregon Entrepreneurs Network

Phenix Solutions

Revino

SEDCOR

Solid Form Fabrication

Story Changes Culture

The Atticus Hotel

Unidos Bridging Community

Willamette Valley Medical Center

Willamette Workforce Partnership

World Class Technology/ OC

Orthodontics

ZeroWaste McMinnville

40
Letters of
Support

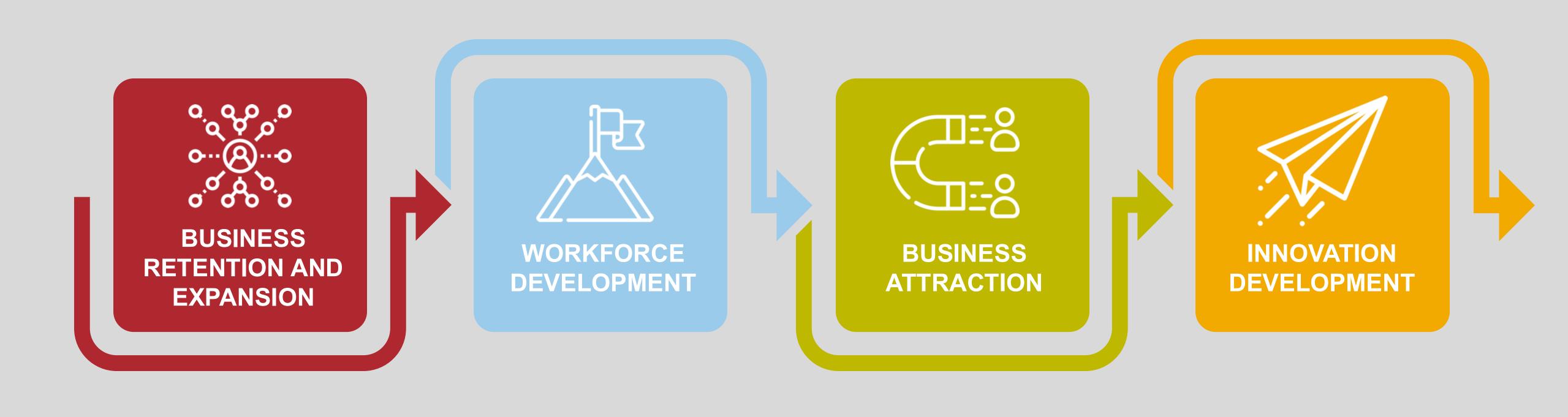


Heartfelt Thanks To Our Business Partners

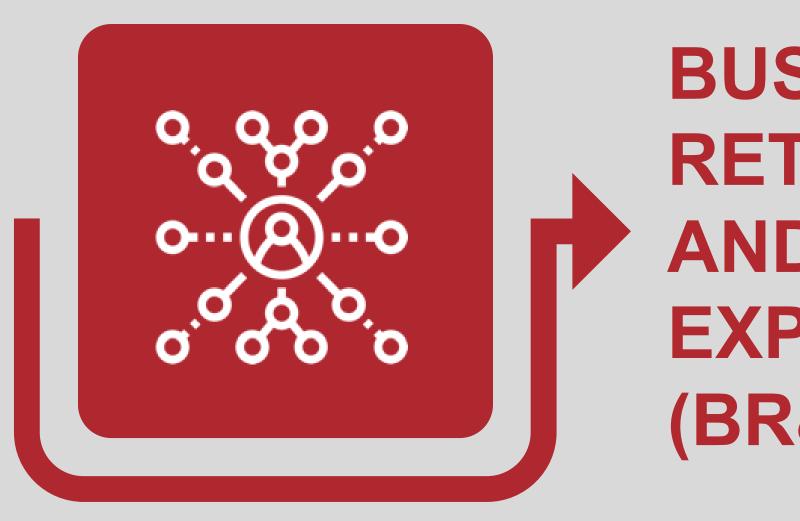
Economic development is a team effort driven by collaboration among businesses, educators, government, and resource partners. Together we strengthen projects, foster economic diversity, and build resilience across industries so our city thrives today and is ready for tomorrow's opportunities.

MEDP Supports Our Business Community

MEDP STRATEGIC INITIATIVES

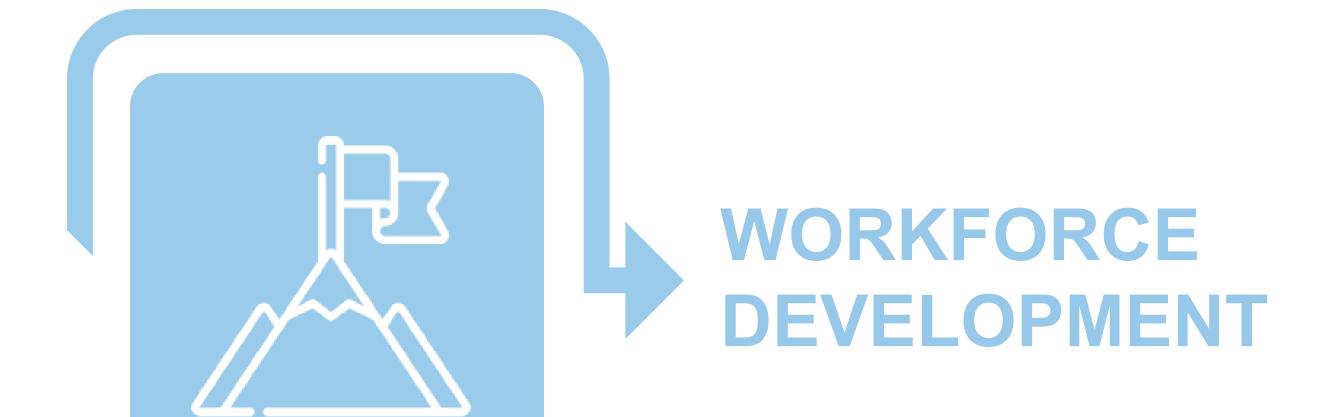


McMinnville | ECONOMIC DEVELOPMENT PARTNERSHIP



BUSINESS
RETENTION
AND
EXPANSION
(BR&E)

- Support local businesses to stay and grow in McMinnville
- Convene Business Leaders
 - VIP Tours with legislative officials and resource partners
 - Q Business Leader Forums, 1:1 Meetings
- Connect to local, regional, state, and federal programs



- City of McMinnville's American Rescue Plan Act grant funded business recovery and resiliency coordination of sustainable, localized workforce program (Feb 2023 to Dec 2025)
- Workforce Integration Network Initiatives:
 - Increase Traded Sector Engagement
 - Funding a Workforce Development Staff
 - Manufacturing/Healthcare/Hospitality workforce development



- Support companies locating to McMinnville
- Identify available industrial, commercial properties
- Assist in leveraging state and federal resources
- Connect businesses with community resources



- Support local entrepreneurs and start-ups
- Connect to resources and networking opportunities
- Partner on visionary innovation initiatives including:
 - Launch Mid Valley
 - Linfield Launch Lab
 - The McMinnville Landing Innovation Campus
 - Mid-Willamette Valley Regional Innovation Hub

2025 ECONOMIC DEVELOPMENT LANDSCAPE







City Partners

- **Chamber of Commerce**
- **Downtown Business** Association
- MEDP

A collaborative effort that drives business success and

community prosperity through strategic investment and

partnerships, promoting economic opportunity

Yamhill County Alliance

throughout Yamhill County.

McMinnville

Visit McMinnville

PARTNERSHIP

- Visit McMinnville
- **Economic Vitality** Leadership Council (MEVLC)
- MacTown 2032
- Workforce Integration Network (WIN)
- Urban Renewal Advisory Committee (MURAC)
- City Airport Manager

Resource Partners:

- Chemeketa College
- Linfield University
- McMinnville School District
- Oregon Manufacturing **Extension Partnership**
- **Small Business Development Center**
- Willamette Workforce Partnership









BUSINESS COMMUNITY

business











Yamhill County / Regional Partners

- County ED Manager
- Launch Mid Valley
- Regional innovation Hub
- Confederated Tribes Of Grand Ronde
- Mid-Willamette Valley COG





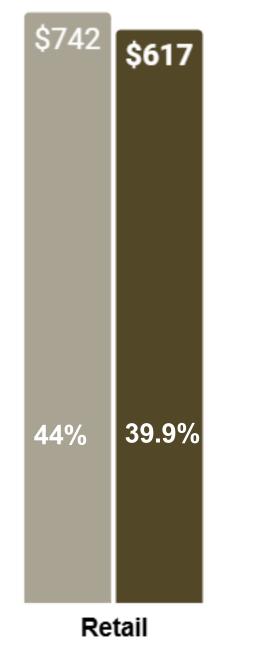
- Regional Solutions
- Department of Agriculture
- Department of Transportation
- Department of Aviation
- Oregon Employment WorkSource
- House District #24, Senate District 12

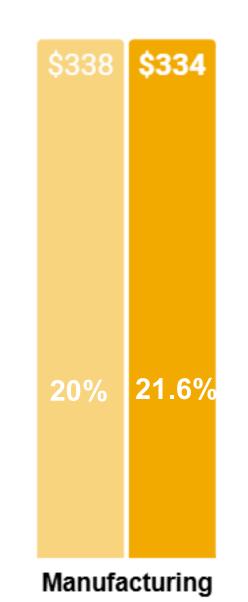
MCMINNVILLE ECONOMIC DRIVERS

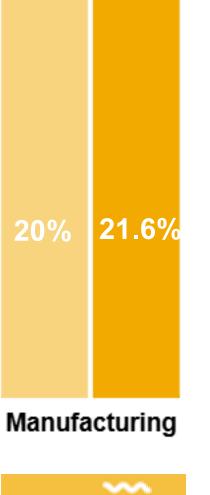
Revenue Impact 2024-2025 (M)

NAICS Code Overall Revenue Impact = \$1.7B

Establishments = 1,656











\$203

13%

16%



4%

Professional Sciences

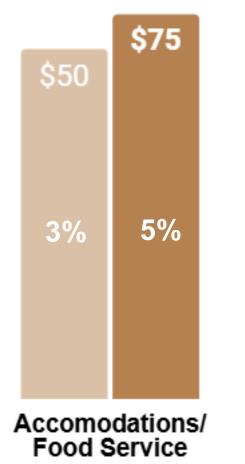


Construction

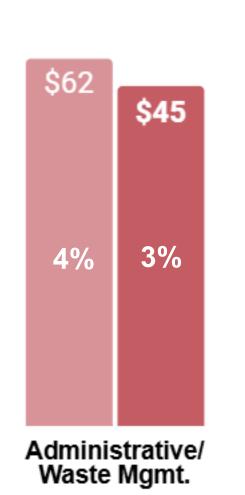
5%

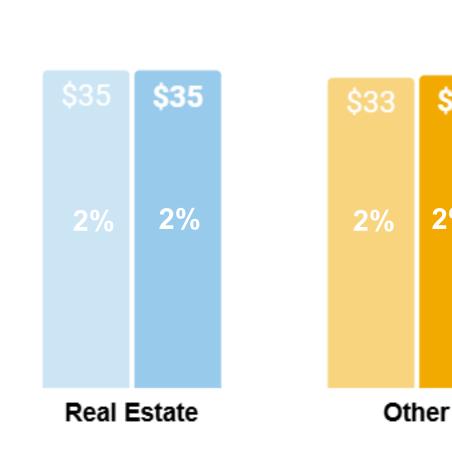
\$95

6%









Manufacturing is

2nd Largest in

Revenue Impact

and Employs

1,895 people





\$34

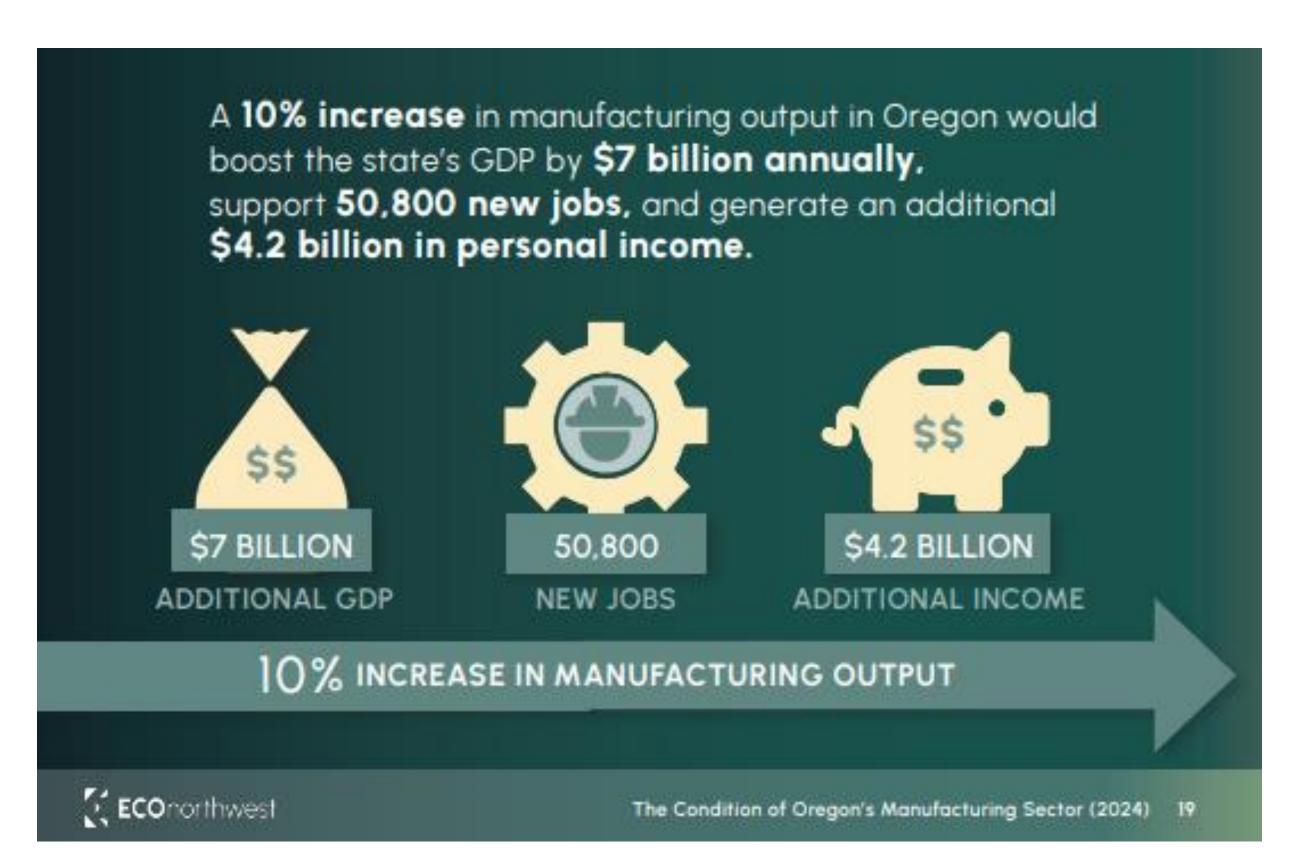
2%



MEDP MADE

Why Manufacturing Matters:

- Manufacturing makes up 14% of Oregon's GDP
- Supports 204,000+ jobs statewide
- Offers strong local wages and career pathway
- In Yamhill County, Manufacturing is the 2nd largest employment sector, employing over 7,000
- In McMinnville, Manufacturing is the 3rd largest employment sector with 105 establishments and plays a vital role in sustaining a diverse and resilient economy.



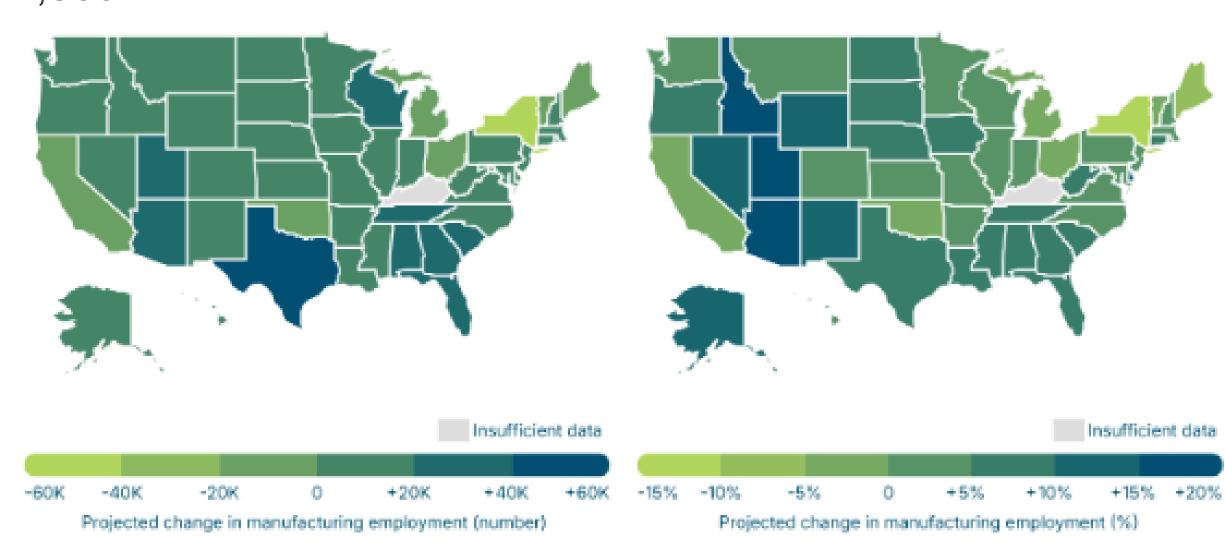
Learn more in the 2024 State of Manufacturing Report from Oregon Business & Industry and ECONorthwest.

MEDP MADE

Good News: Oregon Projected for Nation's 11th Largest Manufacturing Job Surge

Here is a summary of the data for Oregon:

- Projected change in manufacturing employment (%): +6.2%
- Projected change in manufacturing employment (number): +11,800
- Manufacturing employment (base year): 189,600
- Manufacturing employment (projection year): 201,400
- Projected change in total employment (%): +7.8%
- Projected change in total employment (number): +170,000
- Total employment (base year): 2,186,100
- Total employment (projected year): 2,356,100
- Projection time period: 2023–2033



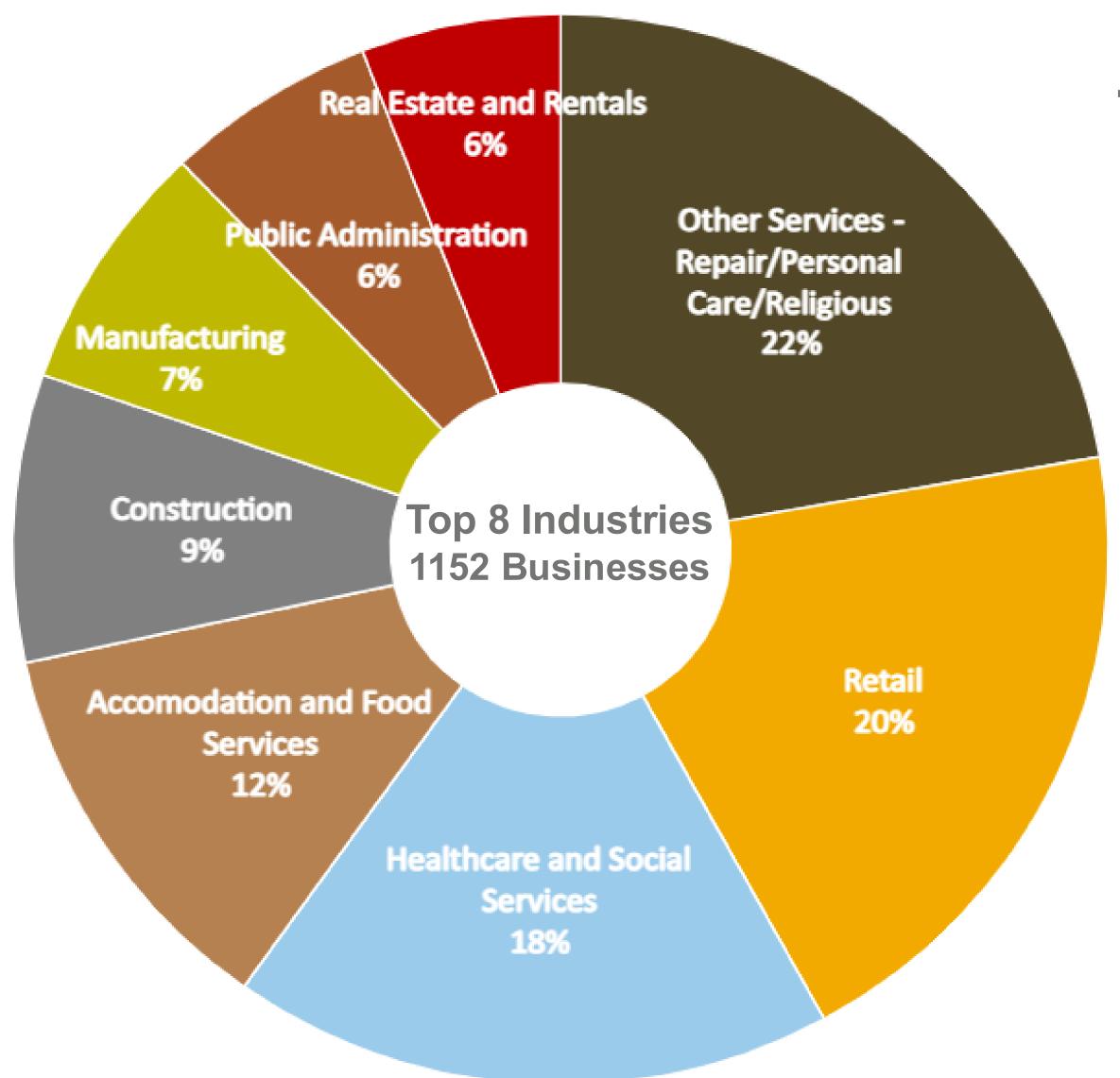
Relative Change

Source: ETQ analysis of data from state Departments of Labor

Total Change

*EQT, September 19, 2025: https://www.etg.com/blog/states-where-manufacturing-jobs-are-projected-to-grow-the-most/

MCMINNVILLE BUSINESS BREAKDOWN



Top 8 Industry Sectors By NAICS Code

- Other Services Repair/Personal Care/Religious
- Retail
- Healthcare and Social Services
- Accommodation and Food Services
- Construction
- Manufacturing
- Public Administration
- Real Estate and Rentals



North American Industry Classification System (NAICS) NAICS codes provide a unified way to group businesses based on the production process, such as inputs, capital, labor, and outputs.

MCMINNVILLE BUSINESS CLIMATE



Doing Business

Competitive Utilities: McMinnville Water & Light, the municipally-owned utility, helps keep energy costs lower than in larger Oregon metros.

Rising Inputs & Regulatory Costs:

Land, construction, and materials are increasingly expensive, and regulations, along with permitting timelines, can add both cost and delays.

Tax Advantage: Oregon's lack of a general sales tax removes a significant expense and compliance requirement for many businesses. McMinnville does not require a business license.

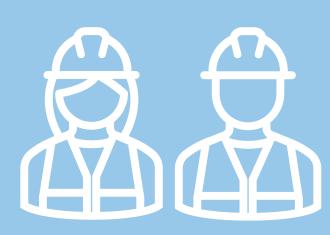


Housing Market

Population & Demand: Projected growth of 15,300 people by 2041 will require ~4,657 new homes.

Land & Affordability Challenges: The city has a 202-acre housing land shortfall and high demand for affordable homes for both current and new residents. If you make \$70K a year, you can likely afford a home between \$290,000 and \$360,000 (2025 median sold price: \$500,000).

Planning Initiatives: McMinnville adopted a Housing Needs Analysis and Housing Production Strategy in 2024 to guide development through 2025.



Workforce

Aging workforce – many experienced trades and manufacturing workers are retiring faster than replacements are entering.

Limited local training pipelines – gaps between employer needs and available technical or vocational programs.

Competition from larger metro areas – Portland and Salem attract talent with higher wages and broader career options.

Population growth lag – workforce growth isn't keeping pace with business expansion and job creation.

MCMINNVILLE BUSINESS New & Expansions

What a Difference a Year (or 10+ Months) Makes











NE Miller St.

Booth Bend

NE Miller St.









BEFORE







McMinnville

Industrial Promotions Est. 1953



MIP - 72 YEARS OF IMPACT

Business Support: Helped establish/expand companies like Parker-Meggitt, Casteel Bottling, Betty Lou's, and Amerson Precision Sheet Metal.

Pioneering SBA Funding: First industrial development company in the Pacific Northwest to qualify for Small Business Administration funds.

"9 for 69" Campaign: Nine industrial projects broke ground in 1969. Including Cascade Steel and Skyline Champion.

Industrial Park Development: Secured \$770,000 federal grant in 1983 with the City to create industrial park infrastructure.

Local Leadership: A for-profit organization with a volunteer board dedicated to attracting new industries to McMinnville, fostering a stronger and more stable local economy.

Doug Hurl, President
Teresa Smith
Harold Washington
Deven Paolo
Mike Bisset

Miriam Vargas Corona
Tom Tankersley
Chris Huwaldt
Kate Gowell



BUSINESS ENGAGEMENT

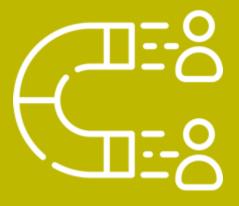


BUSINESS
RETENTION AND
EXPANSION

Alchemist Jam • Aliza's Almond Cookies • Alpine Crossing/Loft & Lies • APT • Betty Lou's, Inc. • Blue Raeven Pie • Buchanan Cellers • Buildable • Cascade Steel, a Radius Recycling Co. • Chapul Farms Innovation Center • Cutting Edge Metals Inc • Elk Creek Forest Products • EMPWR Nutrition • Ether Form • ExcelTech • Fackler Construction • Flag & Wire • Freelin-Wade • Genessee & Wyoming Railroad• HelloCare • Hunter Communications • Innova • Local Flow • MCM 11 • New Energy Works • NW Rapid Mfg. • NWUAV • Oregon Mutual Insurance • Organic Valley • Parker Meggitt • Phenix Solutions • Precision Analytical • Precision Aviation • RPAMS • Skyline Champion Homes • Solid Form Fabrication • Suzy's Chocolates • SwedeMom • Tainable Labs • Willamette Valley Medical Center • World Class Technology • William Henry



WORKFORCE DEVELOPMENT Cascade Steel, a Radius Recycling Co. • City of McMinnville Engineering • Cutting Edge Metals • EMPWR Nutrition • Ether Form • Evergreen Museum • Lippert / Zieman Mfg. • MV Advancements • New Energy Works • Phenix Solutions • Pure Light Botanical Beauty • Skyline Champion Homes • Solid Carbon • Solid Form Fabrication • The Springs Living • Unidos Level Up • Willamette Valley Medical Center • William Henry • Cellar Ridge • UA Local 669 JATC Sprinkler Fitters • Vineyard Heights - Assisted Living • WV Medical Center • Elk Creek Forest Products • Cellar Ridge • McMenamins/Hotel Oregon • Dominguez Construction • Recology • Precision Analytical • Recology • Knife River



BUSINESS ATTRACTION Innovation Campus, The McMinnville Landing • Colvin Ct • NE Miller • McMinnville Properties • Project Wolf • Project Oribi • Project Reindeer • Project Stargate • Project Silver • Project Roll On • Project Coco • Project Homage • Project E. Lilly • Project Kuma • Project Build It • Project Hammer • Project America • Project Save • Project Oaktree • Project Spice • Project Sunday • Project Table • Northwest Rubber Site • Revino • MIP Properties • Project Recircle • Canopii



INNOVATION & Entrepreneurship DEVELOPMENT

Alchemist Jam • Aliza's Almond Cookies • ASAP Vision • AWB Consulting • Bad Dog Bakery • Berry Creek Garden •
Brenda Wyller Well Being • Bunny Belly Bagels • Casa de Flores Events • Cascade Movement Center • Chemeketa Project Kitchen • Educated Evolution • Edward Jones • Ether Form • Free Wild She • GLI Logistics • Glow Sens • Humans Aim • I Have Robots • The Insurance Store • Kitty Masterworks • Lateral Systems • Linfield University • Local Flow • Mac Plaza • Mac Market • MV Advancements • Mothership Hub • My Hauler With Claw • Pure Light Botanical Beauty • SBDC • Solid Carbon • Soup To Soul • Summon Coffee • Suzy's Chocolates • Synergy One Lending • Tabletop Coffee Roasters • Threshold Yoga • VertueLab • Wagner Advisory Group • Wealthwave • Willamette Valley Imaging and Diagnostics LLC



BUSINESS RETENTION & EXPANSION

BUSINESS RETENTION, EXPANSION & ATTRACTION

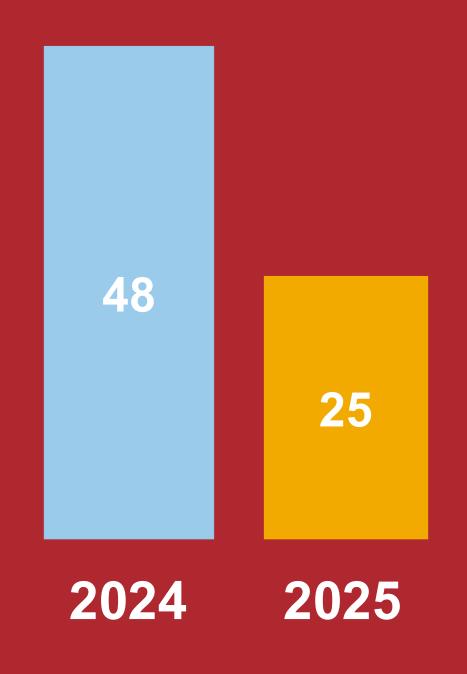
2024 = 187

2025 = 279

BUSINESSES CONSULTED



NEW
BUSINESS
LEADS



Fund Awards to McMinnville Businesses

County, State, and Federal Funding

2024 = \$5.5M †

2025 = \$742k +



FUNDING PROCURED
BY MCMINNVILLE
BUSINESSES
(since MEDP est. 2006)



BUSINESS SUPPORT EVENTS (BRE)

Annual Attendance 230



QUARTERLY FORUM





QBF: Aviation, Aerospace, McMinnville Airport



QBF Q4: Company Culture, Talent Development

November 13



McMinnville | MADE VIP Tours with Mayor Morris (BRE)







McMinnville | MADE PNAA Oregon AeroConnect (BRE & A)







LEGISLATIVE / PARTNER Engagement



Congresswoman Salinas visits PROJECT RECIRCLE

Northwest UAV: Representative Elmer & Business Oregon



Sustainability:

Secretary of State, Tobias Reed Tribal Council, Kathleen George Council President, Sal Peralta

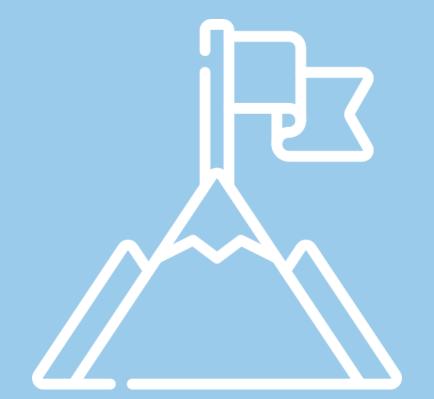


McDougall Intersection: Congresswoman Salinas



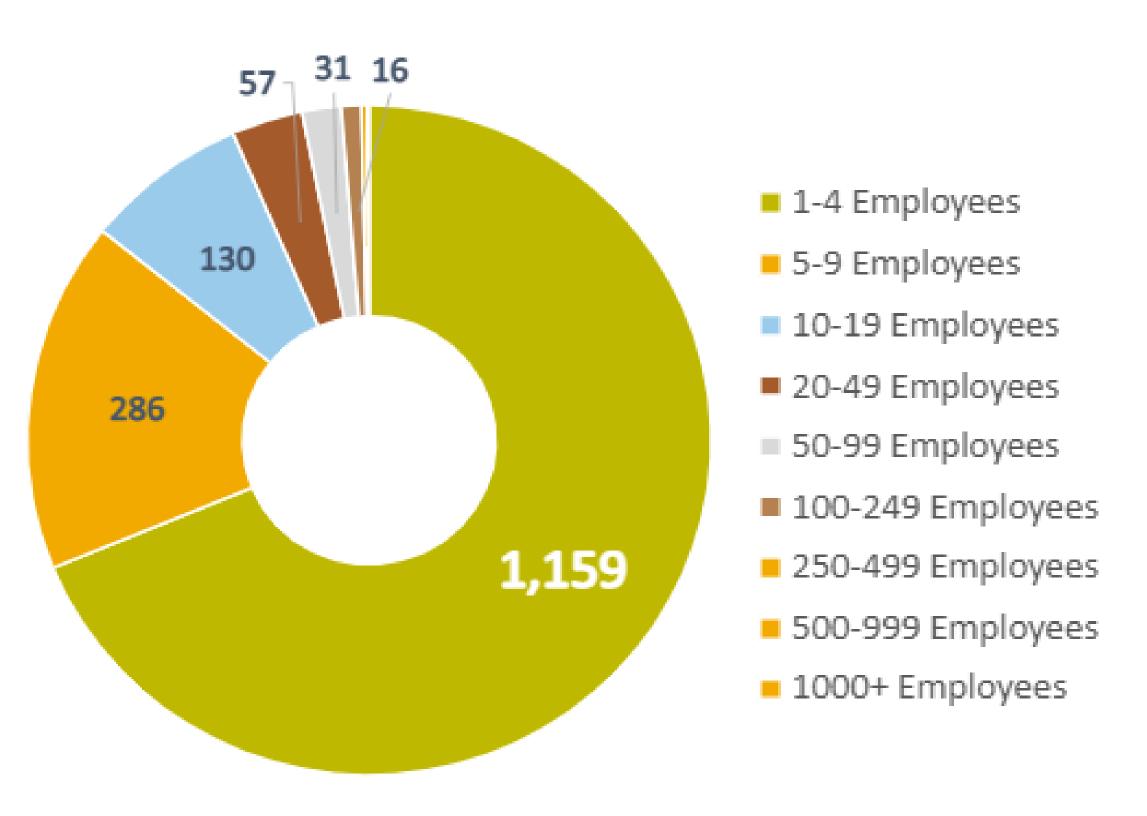
Transportation Testimony:
Commissioner Johnston,
Dave Haugeberg, Patty Herzog





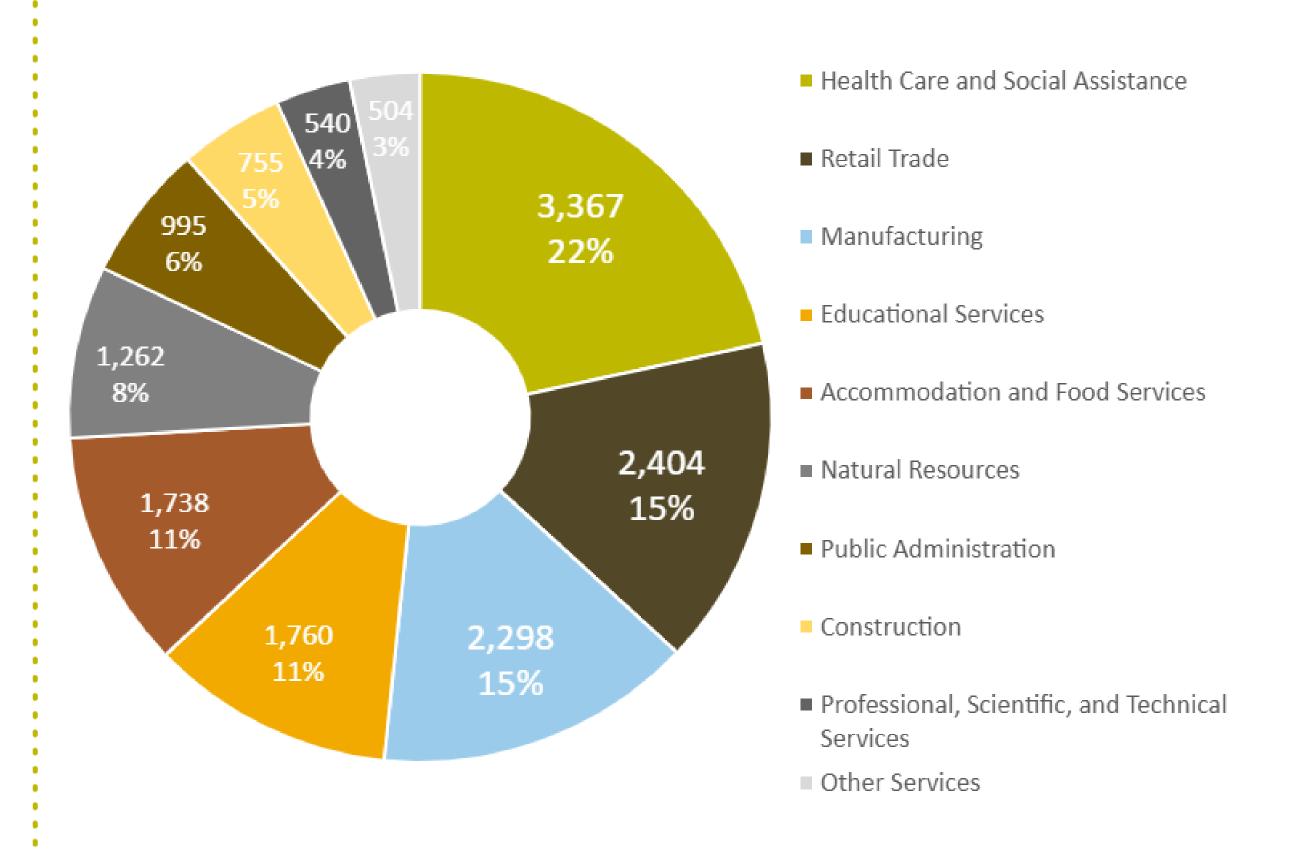
RE WORKFORCE MEVELOPMENT

Business Size by Number of Employees



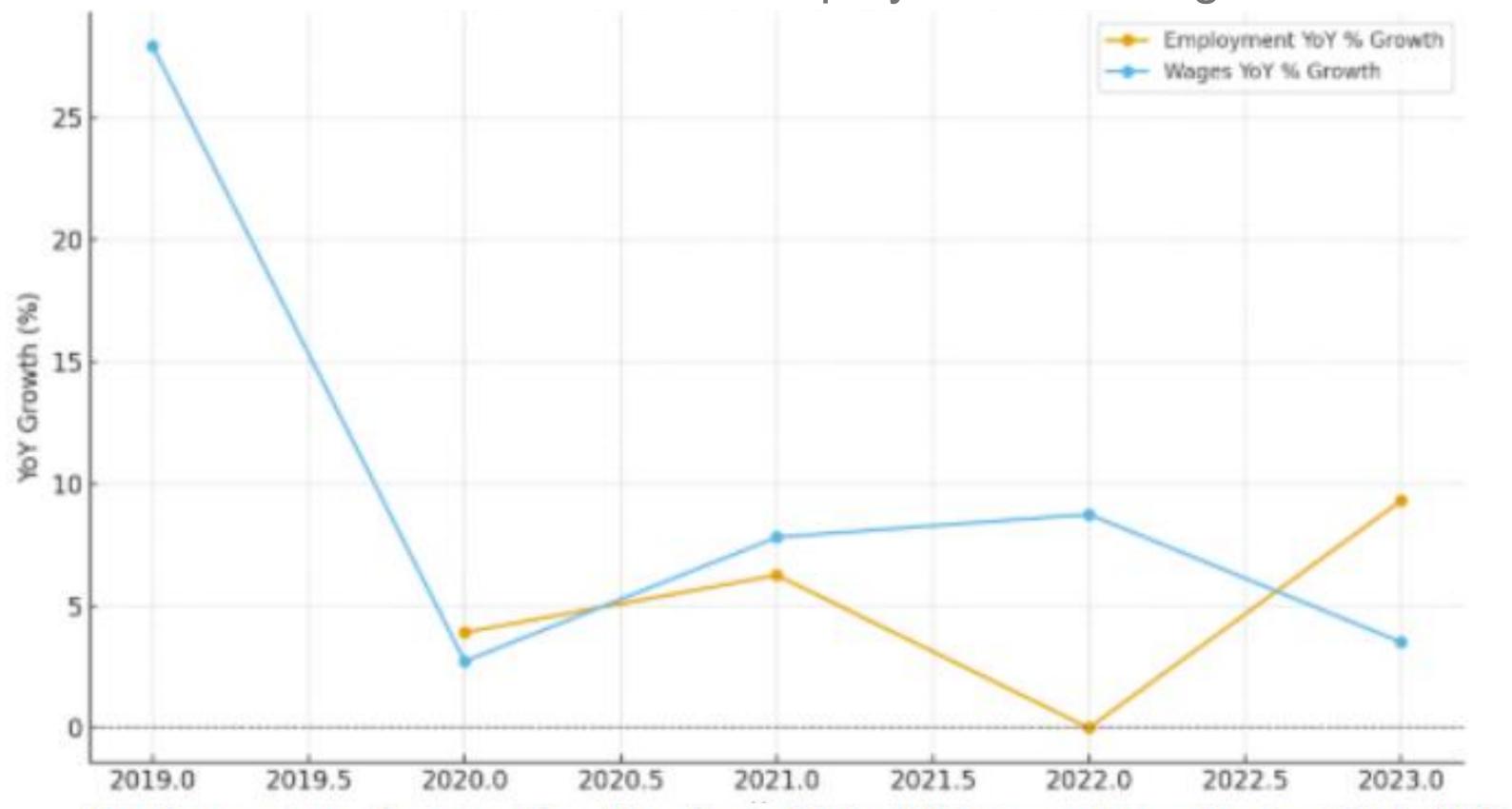
68% of our Businesses have 1-4 employees

Number of Employees per Industry



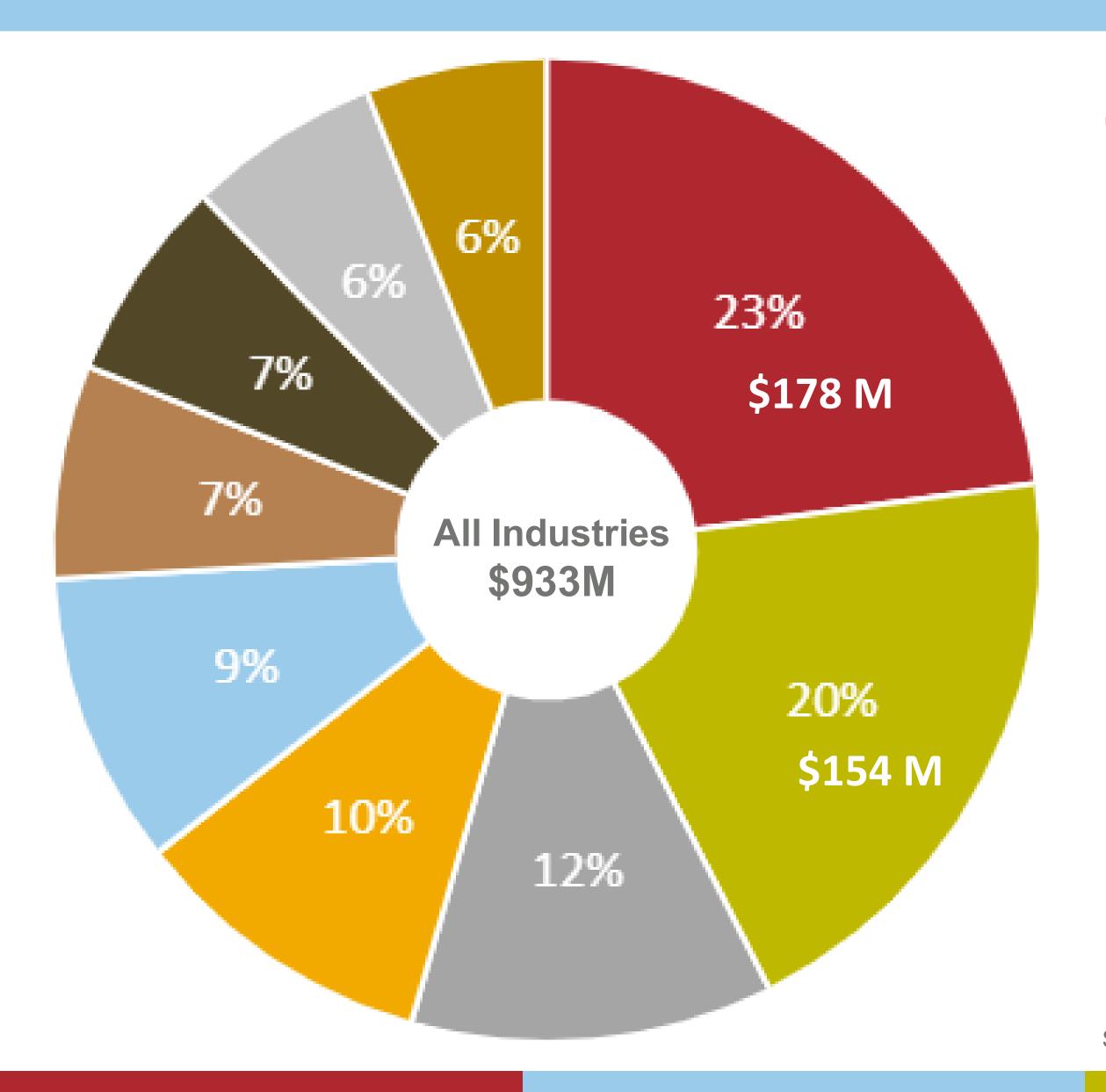
Source: Oregon Employment Department, Geocoded Quarterly Census of Employment and Wages

Year Over Year % Growth: Employment vs. Wages



CAGR (2019–2023) of Establishments in All Industries: ~4.8% per year

- CAGR (2014–2023) of Wages in All Industries: ~5.3% per year
- Employment: modest growth, with a dip to 0% in 2022, then rebounding to ~9% in 2023.
- Wages: strong growth overall, peaking at ~9% in 2022, then slowing to ~3.5% in 2023.
- The 2019 wage jump reflects a 5-year change from 2014 (27.9%).

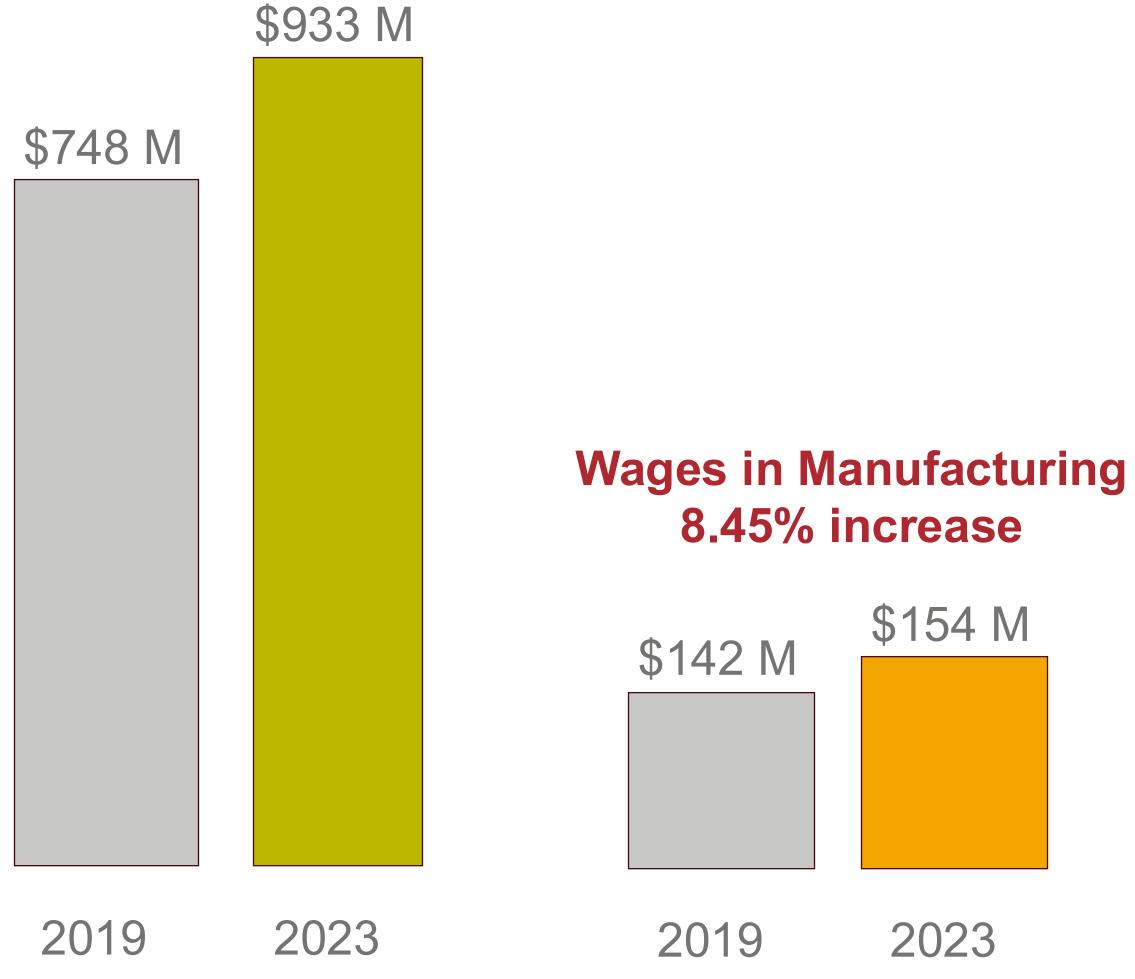


Top Ten Industries by Wage

- Health Care and Social Assistance
- Manufacturing
- Retail Trade
- Educational Services
- Public Administration
- Natural Resources
- Professional, Scientific, and Technical Services
- Construction
- Accommodation and Food Services

Source: Oregon Employment Department, Geocoded Quarterly Census of Employment and Wages 2023

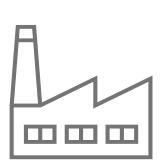
Wage Revenue - All Industry







TOP INDUSTRIES BY JOBS



Manufacturing
2,006 Jobs
92 Companies



Healthcare & Social Services

1,972 Jobs 193 Companies



Retail

1,850 Jobs 207 Companies



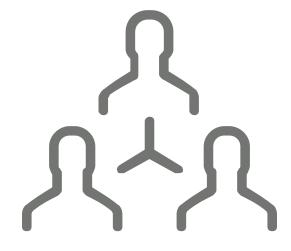
Education

348 Jobs 33 Companies

Source: Oregon Prospector, Data Axle GIS Planning 2025

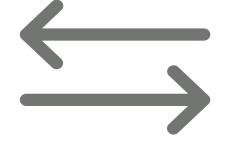
WORKFORCE

OUR WORKFORCE



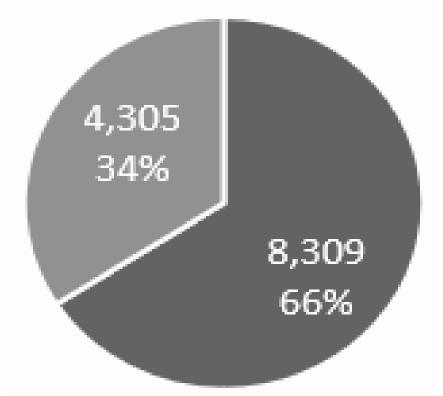
8,309

Commute IN



8,252

Commute OUT



WHERE WE LIVE

- Employed in McMinnville but live outside
- Employed in McMinnville and live here

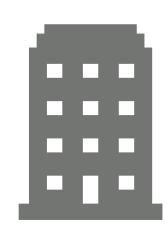
Dominant Age Group Commuting in and out of McMinnville: Age 30-54

GROWING OUR OWN WORKFORCE





Healthcare Paid Internships



62

Hospitality Students



Skilled Trade Mentors



Monthly WIN Meetings

Workforce Integration Network

75
Partners

PARTNER BREAKDOWN

25% Resource Agencies

33% Industry Partners

19% Educational Institutions

19% Government

Programs Supported:

- 8212 ARPA Workforce
 Development Grant
- WVMC Medical Internship
- LPN/RN Apprenticeships
- YV Careers.com

- MHS Hospitality Pathway
- MHS Skilled Trades
 - **Mentorship Program**
 - Yamhill County Student
 MFG Experience

AES, Inc. • Blanchet House • Cellar Ridge Construction • Chemeketa Community College • City of McMinnville • Cutting Edge Metals LLC • Delphian School • Dominguez Construction • Elk Creek Forest Products • EMPWR • Evergreen Aviation & Space Museum • Exit Bliss • Express Employment Professionals • Knife River • Linfield University • McMenamins/Hotel Oregon • McMinnville Chamber of Commerce • MEDP • Miller Consulting Group • McMinnville SD • McMinnville Water & Light • New Energy Works • Oregon Employment Department • ORLA • Precision Analytical • Radius Recycling • Recology • SEDCOR • Sheridan SD • Sherwood Economic Development • Solid Form Fabrication • Tongue Point Job Corps (Polk & Yamhill Counties) • UA Local 669 JATC Sprinkler Fitters • Unidos Bridging Community • Vineyard Heights - Assisted Living • Visit McMinnville • WESD • Willamette Valley Medical Center • WWP • Yamhill CCO • Yamhill County • YCAP MEDP MINNVILLE WORKS



CITY OF MCMINNVILLE 8212 GRANT

BUSINESS RECOVERY & RESILIENCY

Coordination of Sustainable Localized Workforce Programs

Grant Awarded: February 2023 Grant Close: December 2025





Cultivating Cultural Agility in the Workplace

environment through cultural agility Recommended for all businesses, this eve with include cultural agility awareness an unconscious bias training tailored for Human Resource staff, managers, and supervisors These efforts aim to foster cross-cultural interaction, mentor Latino employees, and traci cultural competence, crucial for a diverse an

. Be aware of how your lenses impact you



Wednesday, October 9, 2024 from 9:00-10:30 a.m. Chemeketa Community College, Yamhill Valley Campus

OR participate virtually via Zoon











REQUIREMENTS

18-25 YEARS OF AGE

 TIES TO THE MCMINNVILLE COMMUNITY INTEREST IN THE MEDICAL FIELD

BIRTHING CENTER/SHORT STAY

- EMERGENCY MANAGEMENT
- HEALTH INFORMATION MANAGEMENT

- . SENIOR BEHAVIORAL HEALTH UNIT
- THERAPY AID

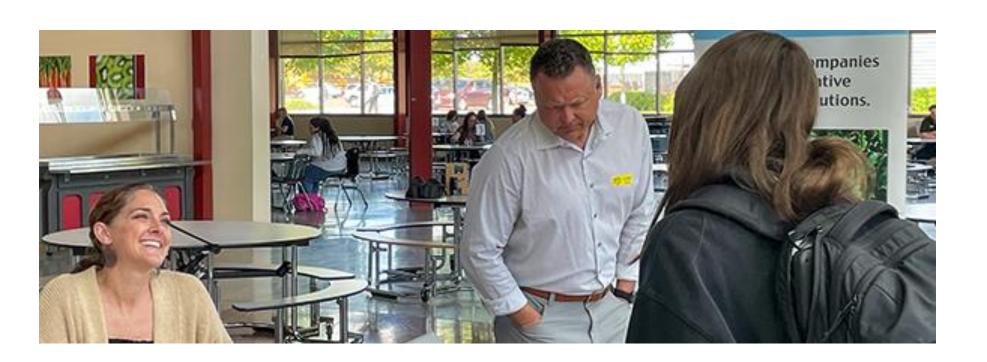


PATIENT TRANSPORT









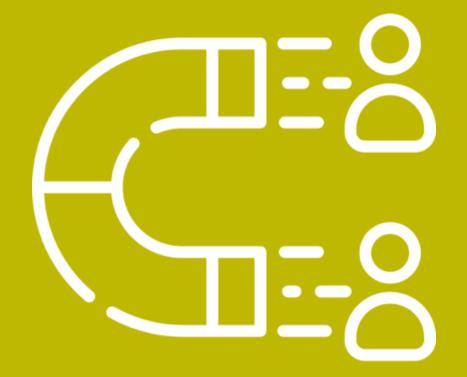
CITY OF MCMINNVILLE 8212 GRANT

GOAL: Strengthen McMinnville's post-COVID workforce through data-driven, equitable, and collaborative programs.

Key Outcomes:

- Healthcare: 24 paid internships at WVMC, and 3 LPN to RN students
- · Hospitality: Seasonal hiring event, connected to training at Chemeketa.
- Skilled Trades: MHS mentorship links CTE students with local employers.
- Workforce Tools: Business database developed.
- Equity: Cultural Agility training session to advance inclusive workplaces.
- Collaboration: Workforce Integration Network expanded 23%

The McMinnville Business Recovery and Resiliency Plan ("Plan") is a State American Rescue Plan Act ("ARPA") funded project secured by Rep. Ron Noble (HD-24) in the 2021 Oregon Legislative Session. The Plan addresses the ongoing issues related to the impacts of the COVID-19 pandemic. In addition, the Plan supports the community's MacTown 2032 strategic plan goal of Economic Prosperity. This Plan is intended to have enduring value.



BUSINESS ATTRACTION



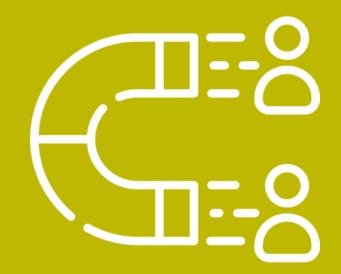


ATTRACTING THE RIGHT BUSINESS

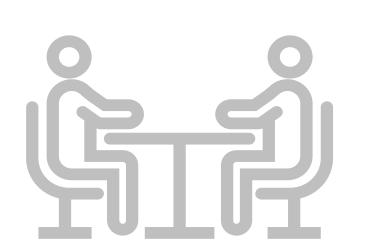




LEADERSHIP THAT
ENGAGES WITH
THE COMMUNITY

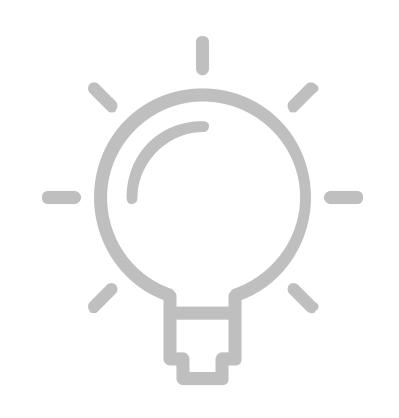


Business Attraction



Leads

2024 = 48 2025 = 25



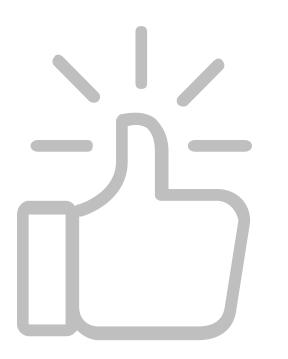
Lead Sources

38% State of Oregon, Business Oregon

31% Programs & Events

31% Other Sources, Regional

Partners, Direct Communication



Industry Focus

Advanced Manufacturing Aerospace & Aviation Bio-Medical Research & Development Sustainability Tech



Challenges & Opportunities

Cost of Business in Oregon

Tariffs

Housing Costs

Skilled Talent

ATTRACTION: The McMinnville Landing







3310 SE Three Mile Lane McMinnville, OR 97128



SITE OPPORTUNITIES

McMinnville Municipal Airport



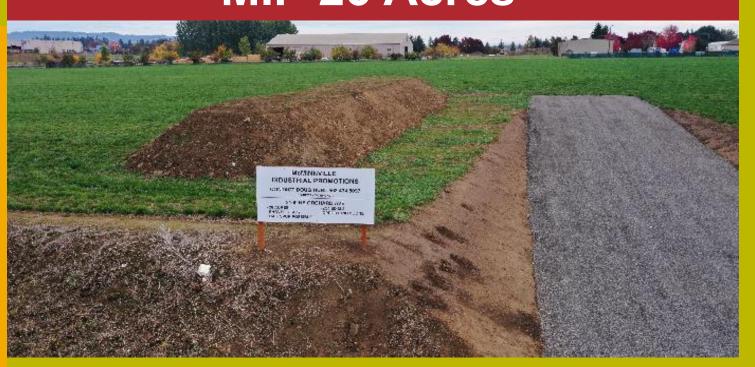
Colvin Court Potential Rail Spur



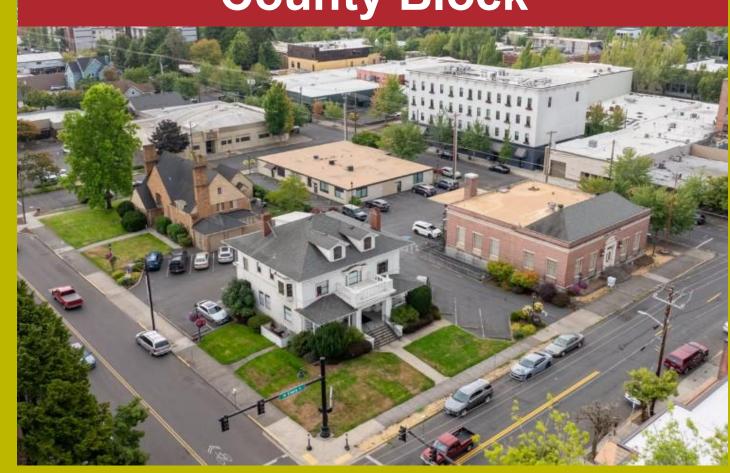
6k sf Facility and Acreage



MIP 26 Acres



County Block





10-20k sf



ATTRACTION EVENTS

246 connections made



AVIATION & AEROSPACE



INNOVATION & ENTREPENEURSHIP





2024–25 Results

37 events

777 attendees

38 clients advised

\$3M investment leveraged

9 Coffee Clubs for Startups

Launch Mid Valley Innovation Hub

Oregon Regional Innovation Hub Grant (2025–2027)

The grants are part of Oregon's 10-Year Innovation Plan and aim to strengthen coordination and resources for high-growth, scalable, technology- and science-centered businesses statewide.

Total Funding: \$3.77M (8 Hubs statewide)

Administered by: Business Oregon & Oregon Innovation

Council (Oregon InC)

Awarded To: SEDCOR Hub Leader

Funded Amount: Up to \$385,000 (August 12, 2025)

Requested: \$522,500

Purpose: Support innovation-driven, traded-sector businesses through: Technical Assistance • Access to Capital

Mentorship • Networking • Talent Development

Emphasize traded-sector innovation businesses

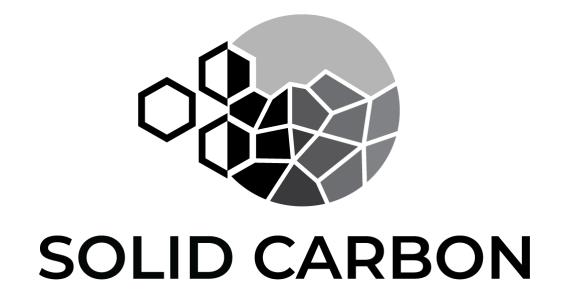
Advisory Partners:

- Chehalem Valley
 Innovation Accelerator
- Chemeketa College
- Indy Idea Hub
- Latino Business Alliance
- Linfield University
- MEDP
- Mid-Willamette Valley COG
- Oregon Manufacturing Extension Partnership (OMEP)
- OSU Advantage
 Accelerator
- Small Business
 Development Center
 (SBDC)
- Western Oregon University
- Willamette University
- Willamette Workforce Partnership (WWP)

MCMINNOVATION AT WORK









Oregon Recircle

Acquired a 45,000-square-foot facility in McMinnville designed to process about **15,000 tons** of food waste annually and produce more than **2,000 tons** of feed and fertilizer. Construction estimated to begin in 2026, with full operations expected by Q4 2026, creating approximately **25 local jobs.**



Ether Form

Ether Form received two grants from Business Oregon and the Oregon Innovation Council: a \$150,000 award to achieve CMMC Level 2 certification and a \$100,000 SBIR/STTR Matching Grant to advance radio frequency environment simulation technology and help bring cutting-edge research to market.



Solid Carbon

A clean tech startup advancing carbon-negative concrete, received a \$50,000 SBIR Matching Grant from Business Oregon and Oregon InC for its BioAgg aggregate, along with funding from the Intrepid Oregon Fund to advance BioLock and BioPozz products. The company also secured an ASU NSF Futures Engine Innovation Grant.



Phenix Solutions

Phenix Solutions completed over
100 successful flights of its Ultra
2XL Heavy-Lift Uncrewed Aerial
System (UAS) at the Pendleton
UAS Test Range in Oregon. The
aircraft demonstrated capabilities
including automated engine control,
precision launch and recovery, and
payloads exceeding 600 lbs.
Awarded a Business Oregon grant
to attain CMMC Level 2 certification



LAUNCH MID VALLEY - MCMINNVILLE

Startup Bootcamp





Coffee Club for Startups & Entrepreneurs

Oregon Startup Conference

MEDP EVENTS AND ACTIVITIES

Quarterly Business Leader Forums

Attraction: Industrial/Commercial Development Retention & Expansion: Access to Capital Sector Focus: Aerospace, Aviation, Airport Masterplan Workforce: Company Culture, Employers of Choice



Annual Total
Event Attendance

816





McMinnville MADE

Annual Event & McMinnovation Awards



WIN Workforce Integration Network



Industry Tours EMPWR

Freelin Wade
Northwest UAV
Northwest Rapid Mfg.
OC Orthodontics / World Class Technology
Parker Meggitt
Phenix Solutions
Precision Analytical
RP Advanced Mobile Systems
Skyline Homes

THE WORK BEHIND THE SCENES

Much of our work happens behind the scenes — the kind that doesn't always make it into an annual report. Building partnerships, connecting businesses to resources, attracting new investment, and growing our workforce all take time, trust, and consistent effort to keep McMinnville moving forward.

We're proud of this everyday work that strengthens our community and creates opportunities for local businesses to thrive — now and for generations to come.





We invite YOU to join MEDP in our mission by becoming an Investor Circle member.

INNOVATOR - (\$5,000+) You believe in business strategies that embrace innovation and collaboration.

ENGINEER - (\$2,500+) You trust in strategic partnerships that influence high performance solutions.

FABRICATOR - (\$1,000+) You believe in forging a network of relationships that support the bottom line.

CONVEYOR - (\$500+) You trust in progressive thinking and strong actions.

COLLABORATOR - (\$150+) You support and value our partnerships and goals.

EARN MORE



Thank you to our Investors



















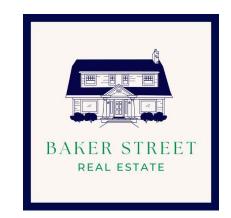






















MCMINNVILLE DEMOGRAPHICS

POPULATION



MEDIAN AGE







HAVE 1-4 EMPLOYEES

DEMOGRAPHICS and STATS

OUR LOCAL ECONOMY



REVENUE

13,546 Employees

REVENUE

34,961 Employees

Mc/limwille | ECONOMIC DEVELOPMENT PARTNERSHIP

Supporting Business to Create Great Jobs

Mc//innville | ECONOMIC DEVELOPMENT | PARTNERSHIP

ANNUAL REPORT

2024-2025

